

Highlights Report AEC



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Responses:

1,031 of 1,145

Response Rate:

90%

Exploring your results



Take time to understand your report. Consider your response rate to determine how representative your results are of the views of your colleagues.



Most questions in this report have information about the proportion of colleagues responding positively, neutrally or negatively.



Identify the areas where you are performing well. These will tend to be high results which are notably above any comparative results. Celebrate these results.



Identify areas that need improvement. These will be the lower results, and/or those which are scoring notably below your comparators.



Generally a difference of $-/+$ 5 percentage points is worthy of attention, but the size of the group is important. Changes in small groups can be unreliable.

Employee Engagement: Say, Stay, Strive



How engaged is your team?

Employee engagement is more than simply job satisfaction or commitment to an organisation. It is the extent to which employees are motivated, inspired and enabled to improve an organisation's outcomes.

Your Employee Engagement Index score		77	Response scale	% Positive	Variance from 2023	Variance from APS overall	Variance from smaller operational agencies	Variance from medium sized agencies
Say	Overall, I am satisfied with my job	75	14 12	75%	+1	0	0	-1
	I am proud to work in my agency	85	13	85%	+1	+7 ↑	+7 ↑	+4
	I would recommend my agency as a good place to work	68	21 12	68%	+5 ↑	-3	-2	-4
Stay	I believe strongly in the purpose and objectives of my agency	94		94%	+3	+8 ↑	+6 ↑	+5 ↑
	I feel a strong personal attachment to my agency	66	25 10	66%	-2	+3	+3	+1
Strive	I feel committed to my agency's goals	92		92%	+1	+7 ↑	+5 ↑	+4
	I suggest ideas to improve our way of doing things	92	7	92%	+3	+5 ↑	+3	+3
	I am happy to go the 'extra mile' at work when required	93		93%	+2	+2	+1	+1
	I work beyond what is required in my job to help my agency achieve its objectives	87	10	87%	0	+6 ↑	+4	+6 ↑
	My agency really inspires me to do my best work every day	65	23 12	65%	+5 ↑	+5 ↑	+4	+2

Key



At least 5 percentage points greater than comparator



At least 5 percentage points less than comparator

Positive Neutral Negative



Leadership - Immediate Supervisor



Immediate Supervisor

The Immediate Supervisor Index assesses how employees view the leadership behaviours of their immediate supervisor in line with the APS Leadership Capability Framework.

Your Immediate Supervisor Index score		76	Response scale	% Positive	Variance from 2023	Variance from APS overall	Variance from smaller operational agencies	Variance from medium sized agencies
Immediate Supervisor	My supervisor engages with staff on how to respond to future challenges	79	13 9	79%	+2	-1	-1	-1
	My supervisor can deliver difficult advice whilst maintaining relationships	77	13 9	77%	0	-2	-1	-2
	My supervisor invites a range of views, including those different to their own	81	12 7	81%	+3	-2	0	-2
	My supervisor encourages my team to regularly review and improve our work	81	14	81%	+2	-1	0	0
	My supervisor is invested in my development	75	16 9	75%	0	-3	-1	-3
	My supervisor ensures that my workgroup delivers on what we are responsible for	89	8	89%	0	+1	+1	+1
Other similar questions								
	My supervisor provides me with helpful feedback to improve my performance	76	14 10	76%	+2	-2	-1	-1
	My immediate supervisor encourages me	78	15	78%	+2	0	+1	0
	My supervisor actively ensures that everyone can be included in workplace activities	81	13	81%	+1	-3	-1	-2
	My supervisor encourages me to take on new tasks and gain experience doing things I've never done before	81	13	81%	-	0	+1	+1
Key	At least 5 percentage points greater than comparator	At least 5 percentage points less than comparator	Positive Neutral Negative					

Leadership - SES Manager



SES Manager

The SES Manager Index assesses how employees view the leadership behaviours of their immediate SES manager in line with the *APS Leadership Capability Framework*.

Your SES Manager Leadership Index score	71	Response scale	% Positive	Variance from 2023	Variance from APS overall	Variance from smaller operational agencies	Variance from medium sized agencies
				+1	+1	+1	0

SES Manager	My SES manager clearly articulates the direction and priorities for our area	72	17	11	72%	+2	+3	+3	+2
	My SES manager presents convincing arguments and persuades others towards an outcome	67	24	9	67%	+2	+4	+3	+2
	My SES manager promotes cooperation within and between agencies	66	27	7	66%	+1	-2	0	-4
	My SES manager encourages innovation and creativity	68	22	10	68%	+5 ↑	+2	+3	+1
	My SES manager creates an environment that enables us to deliver our best	69	20	12	69%	+4	+3	+3	+2
	My SES manager ensures that work effort contributes to the strategic direction of the agency and the APS	80	15		80%	+1	+5 ↑	+5 ↑	+3

Other similar questions

In my agency, the SES work as a team	68	21	12	68%	-2	+12 ↑	+11 ↑	+14 ↑
In my agency, the SES clearly articulate the direction and priorities for our agency	73	17	10	73%	-2	+9 ↑	+7 ↑	+9 ↑
My SES manager routinely promotes the use of data and evidence to deliver outcomes	75	19		75%	+7 ↑	+8 ↑	+6 ↑	+6 ↑

Key	At least 5 percentage points greater than comparator	At least 5 percentage points less than comparator	Positive	Neutral	Negative

Communication and change



Communication

The Communication Index measures communication at the individual, group and agency level.

Change

Effective communication is an important part of any change process. Note these questions do not contribute to the above index score.

Your Communication Index score	68	Response scale	% Positive	Variance from 2023	Variance from APS overall	Variance from smaller operational agencies	Variance from medium sized agencies
				+2	-1	0	0

Communication	My supervisor communicates effectively	79	11	10	79%	+3	-2	-1	-1
	My SES manager communicates effectively	71	16	13	71%	+2	+1	+2	+1
	Internal communication within my agency is effective	57	23	20	57%	+5 ↑	-1	0	+1

Other similar questions

Change	When changes occur, the impacts are communicated well within my workgroup	69	16	15	69%	+2	+1	0	+1
	Staff are consulted about change at work	48	34	18	48%	+6 ↑	-3	-3	-3
	Change is managed well in my agency	45	30	25	45%	+2	+2	+1	+3

Key



At least 5 percentage points greater than comparator



At least 5 percentage points less than comparator

Positive Neutral Negative



Enabling Innovation



Enabling Innovation

The Innovation Index assesses both whether employees feel willing and able to be innovative, and whether their agency has a culture which enables them to be so.

Your Enabling Innovation Index score		64	Response scale	% Positive	Variance from 2023	Variance from APS overall	Variance from smaller operational agencies	Variance from medium sized agencies	
Enabling Innovation	I believe that one of my responsibilities is to continually look for new ways to improve the way we work	79	15	79%	+2	0	0	-2	
	My immediate supervisor encourages me to come up with new or better ways of doing things	70	19	10	70%	+1	-2	-2	-4
	People are recognised for coming up with new and innovative ways of working	55	31	15	55%	+2	-3	-1	-3
	My agency inspires me to come up with new or better ways of doing things	51	34	15	51%	+2	+1	0	-1
	My agency recognises and supports the notion that failure is a part of innovation	38	36	26	38%	+3	-3	-3	-3

Key



At least 5 percentage points greater than comparator



At least 5 percentage points less than comparator

Positive Neutral Negative



Wellbeing Policies and Support



Wellbeing

The Wellbeing Index provides a measure of the practical and cultural elements that allow for a sustainable and healthy working environment.

Your Wellbeing Policies and Support Index score	70	Response scale	% Positive	Variance from 2023	Variance from APS overall	Variance from smaller operational agencies	Variance from medium sized agencies

Wellbeing Policies and Support	I am satisfied with the policies/practices in place to help me manage my health and wellbeing	66	23	11	66%	+9	-2	-2	-2
	My agency does a good job of communicating what it can offer me in terms of health and wellbeing	68	21	12	68%	+7	+2	+1	0
	My agency does a good job of promoting health and wellbeing	64	24	13	64%	+6	-3	-3	-3
	I think my agency cares about my health and wellbeing	62	23	15	62%	+4	-2	-4	-5
	I believe my immediate supervisor cares about my health and wellbeing	87	9	4	87%	+2	0	+1	-1

Other similar questions

Wellbeing	If I felt it was needed, I would feel comfortable discussing my mental health and wellbeing with my supervisor	71	13	16	71%	-	-3	-2	-3
	The people in my workgroup are able to bring up problems and tough issues	84	9	7	84%	-	+4	+2	+2
	I receive the respect I deserve from my colleagues at work	81	15	4	81%	-1	-1	0	0
	My agency supports and actively promotes an inclusive workplace culture	78	14	8	78%	+6	-3	-2	-1

Key



At least 5 percentage points greater than comparator



At least 5 percentage points less than comparator

Positive Neutral Negative



Wellbeing

	Response scale	%	Variance from 2023	Variance from APS overall	Variance from smaller operational agencies	Variance from medium sized agencies
In general, would you say that your health is:						
Excellent		10%	0	-1	-1	-1
Very good		38%	+3	+3	+1	+2
Good		38%	0	0	+1	+1
Fair		12%	-3	-2	0	0
Poor		2%	-1	-1	-1	-1
What best describes your current workload?						
Well above capacity - too much work		22%	0	-1	-4	-2
Slightly above capacity - lots of work to do		37%	-6	-3	-2	-3
At capacity - about the right amount of work to do		30%	+5	-1	+1	+1
Slightly below capacity - available for more work		10%	+1	+4	+4	+4
Well below capacity - not enough work		1%	0	0	0	0

Key




















At least 5 percentage points greater than comparator



At least 5 percentage points less than comparator

Wellbeing

	Response scale	%	Variance from 2023	Variance from APS overall	Variance from smaller operational agencies	Variance from medium sized agencies
How often do you find your work stressful?						
Always		3%	+1	-1	-1	-1
Often		23%	-6 	-2	-2	0
Sometimes		52%	+4	+3	+2	+2
Rarely		20%	+2	+1	+2	0
Never		1%	-1	-1	-1	-1
To what extent is your work emotionally demanding?						
To a very large extent		5%	0	-2	-3	-2
To a large extent		19%	-5 	-2	-2	-1
Somewhat		39%	+2	+1	+1	+1
To a small extent		26%	+1	+2	+2	+1
To a very small extent		11%	+1	+1	+1	0
I feel burned out by my work						
Strongly agree		7%	0	-1	-2	-1
Agree		22%	-2	-1	-1	0
Neither agree nor disagree		29%	+1	-3	-2	-1
Disagree		33%	0	+3	+3	+1
Strongly disagree		9%	+1	+1	+1	0

Key



At least 5 percentage points greater than comparator



At least 5 percentage points less than comparator

Flexible work



	Response scale	%	Variance from 2023	Variance from APS overall	Variance from smaller operational agencies	Variance from medium sized agencies
I am confident that if I requested a flexible work arrangement, my request would be given reasonable consideration	74 13 13	74%	+14 ⬆️	-8 ⬇️	-9 ⬇️	-11 ⬇️
Do you currently access any of the following flexible working arrangements? [Multiple Response]						
Part time		10%	-5 ⬇️	-2	0	-1
Flexible hours of work		23%	-7 ⬇️	-3	-3	-5 ⬇️
Compressed work week		1%	0	-3	-3	-3
Job sharing		0%	0	0	0	0
Working away from the office/working from home		48%	+13 ⬆️	-14 ⬇️	-20 ⬇️	-21 ⬇️
None of the above		37%	-4	+13 ⬆️	+16 ⬆️	+18 ⬆️
Working away from the office						
None of the time		52%	-	+14 ⬆️	+20 ⬆️	+21 ⬆️
All of the time		6%	-	0	-4	-2
Some of the time as a regular arrangement		23%	-	-24 ⬇️	-24 ⬇️	-26 ⬇️
Only on an irregular basis		18%	-	+10 ⬆️	+8 ⬆️	+8 ⬆️
Did not disclose their arrangement		0%	-	0	0	0

The working away from the office responses present how often employees worked away from the office/worked from home during a usual working week. It includes the responses for all employees, not just those who indicated they accessed working from home as a flexible working arrangement.

Key



At least 5 percentage points greater than comparator



At least 5 percentage points less than comparator

Positive Neutral Negative



Working in the APS

	Response scale			% Positive	Variance from 2023	Variance from APS overall	Variance from smaller operational agencies	Variance from medium sized agencies
I am supported to use my expertise to provide frank and fearless advice	64	20	16	64%	-	-2	-1	-2
The people in my workgroup demonstrate stewardship	80	14	6	80%	-	+3	+2	+1
The culture in my agency supports people to act with integrity	83	11	6	83%	-	+6 ↑	+6 ↑	+6 ↑
I believe strongly in the purpose and objectives of the APS	88	11	1	88%	+3	+1	+1	+1
I feel a strong personal attachment to the APS	64	28	8	64%	+3	0	+1	+3
My workgroup considers the people and businesses affected by what we do	90	8	2	90%	-	+4	+2	+2

Key



At least 5 percentage points greater than comparator



At least 5 percentage points less than comparator

Positive Neutral Negative



Job satisfaction

	Response scale			% Positive	Variance from 2023	Variance from APS overall	Variance from smaller operational agencies	Variance from medium sized agencies
I am satisfied with the recognition I receive for doing a good job	68	17	15	68%	0	0	+2	-2
I am fairly remunerated (e.g. salary, superannuation) for the work that I do	55	21	24	55%	+9⬆️	-8⬇️	-6⬇️	-9⬇️
I am satisfied with my non-monetary employment conditions (e.g. leave, flexible work arrangements, other benefits)	70	16	14	70%	+10⬆️	-12⬇️	-9⬇️	-13⬇️
I am satisfied with the stability and security of my job	73	10	17	73%	-1	-12⬇️	-4	-9⬇️

Clarity and autonomy

	Response scale			% Positive	Variance from 2023	Variance from APS overall	Variance from smaller operational agencies	Variance from medium sized agencies
I understand how my role contributes to achieving an outcome for the Australian public	96			96%	0	+3	+3	+3
I am clear what my duties and responsibilities are	74	20		74%	0	-6⬇️	-5⬇️	-4
I have a choice in deciding how I do my work	62	27	11	62%	+5⬆️	-4	-6⬇️	-10⬇️
Where appropriate, I am able to take part in decisions that affect my job	68	17	15	68%	+1	-3	-2	-5⬇️

Key



At least 5 percentage points greater than comparator



At least 5 percentage points less than comparator

Positive Neutral Negative



Performance

	Response scale	%	Variance from 2023	Variance from APS overall	Variance from smaller operational agencies	Variance from medium sized agencies
In the last month, please rate your workgroup's overall performance						
Excellent		28%	+1	+1	-1	0
Very good		58%	0	+3	+3	+3
Average		12%	0	-3	-1	-2
Below average		1%	0	-1	-1	-1
Well below average		0%	0	0	-1	-1

	Response scale	% Positive	Variance from 2023	Variance from APS overall	Variance from smaller operational agencies	Variance from medium sized agencies
My workgroup has the appropriate skills, capabilities and knowledge to perform well		81%	0	+3	0	+1
My workgroup has the tools and resources we need to perform well		61%	-2	+2	+4	+5
The people in my workgroup use time and resources efficiently		78%	0	+2	+2	+1
My job gives me opportunities to utilise my skills		81%	-1	+1	0	-1
In the last 12 months, the formal learning I have accessed has improved my performance		58%	-	0	+3	+1

Key



At least 5 percentage points greater than comparator



At least 5 percentage points less than comparator

Positive Neutral Negative



Retention



Employees who indicated that they wanted to leave their current position as soon as possible or within the next 12 months were asked what their plans were.

	Response scale	%	Variance from 2023	Variance from APS overall	Variance from smaller operational agencies	Variance from medium sized agencies
Which of the following statements best reflects your current thoughts about working in your current position?						
I want to leave my position as soon as possible		9%	-1	0	0	+1
I want to leave my position within the next 12 months		24%	-2	+1	+1	+2
I want to stay working in my position for the next one to two years		40%	+4	+2	+1	-1
I want to stay working in my position for at least the next three years		27%	-2	-3	-3	-2
What best describes your plans involved with leaving your current position?						
I am planning to retire		4%	-3	-1	+1	0
I am pursuing another position within my agency		35%	+9	-8	+5	+6
I am pursuing a position in another agency		34%	0	+8	+1	-1
I am pursuing work outside the APS		8%	-4	-1	-3	-3
It is the end of my non-ongoing, casual or contracted employment		9%	0	+6	+2	+4
Other		9%	-1	-4	-6	-5

Key



At least 5 percentage points greater than comparator



At least 5 percentage points less than comparator

Retention



Employees were also asked for the primary reason behind their desire to leave and could select one response from a list of items.

Only the five reasons for leaving with the highest proportion of responses are presented here. These may vary between agencies, work units and with results for the APS overall.

Response scale	%	Variance from 2023	Variance from APS overall	Variance from smaller operational agencies	Variance from medium sized agencies
What is the primary reason behind your desire to leave your current position? (5 highest responses):					
I wish to pursue a promotion opportunity	17%	-	-	-	-
Senior leadership is of a poor quality	10%	-	-	-	-
I want to try a different type of work or I'm seeking a career change	8%	-	-	-	-
I can receive a higher salary elsewhere	7%	-	-	-	-
I am looking to further my skills in another area	7%	-	-	-	-

Key



At least 5 percentage points greater than comparator



At least 5 percentage points less than comparator

Unacceptable behaviour



Employees who had perceived discrimination in the last 12 months in the course of their employment were asked what the basis was for the discrimination. Employees could select one or more responses from a list of items.

Only the three types of discrimination with the highest proportion of responses are presented here. These may vary between agencies, work units and with results for the APS overall.

Discrimination	Response scale	%	Variance from 2023	Variance from APS overall	Variance from smaller operational agencies	Variance from medium sized agencies
During the last 12 months and in the course of your employment, have you experienced discrimination on the basis of your background or a personal characteristic?						
Yes		9%	-1	-1	0	0
No		91%	+1	+1	0	0
Did this discrimination occur in your current agency?						
Yes		92%	+1	0	+1	+1
No		8%	-1	0	-1	-1
Basis for the discrimination that you experienced (3 highest responses):						
Age		36%	-	-	-	-
Gender		30%	-	-	-	-
Caring responsibilities		20%	-	-	-	-

Key



At least 5 percentage points greater than comparator



At least 5 percentage points less than comparator

Unacceptable behaviour



Employees who perceived harassment or bullying in the last 12 months were asked what type of harassment or bullying they experienced. Employees could select one or more responses from a list of items.

Only the three options with the highest proportion of responses are presented here. These may vary between agencies, work units and with results for the APS overall.

Harassment and bullying	Response scale	%	Variance from 2023	Variance from APS overall	Variance from smaller operational agencies	Variance from medium sized agencies
During the last 12 months, have you been subjected to harassment or bullying in your current workplace?						
Yes		12%	+2	+2	+2	+2
No		82%	-2	-2	-1	-2
Not sure		6%	0	0	0	+1
Types of harassment or bullying experienced (3 highest responses):						
Interference with work tasks (e.g. withholding needed information, undermining or sabotage)		50%	-	-	-	-
Verbal abuse (e.g. offensive language, derogatory remarks, shouting or screaming)		41%	-	-	-	-
Deliberate exclusion from work-related activities		33%	-	-	-	-
Did you report the harassment or bullying?						
I reported the behaviour in accordance with my agency's policies and procedures		37%	+1	+1	-4	0
It was reported by someone else		8%	+1	+1	0	0
I did not report the behaviour		55%	-2	-2	+5	-1

Key



At least 5 percentage points greater than comparator



At least 5 percentage points less than comparator

Unacceptable behaviour



Employees who indicated that they had witnessed potential corrupt behaviour were asked to describe the behaviour. Employees could select one or more responses from a list of items.

Only the three types of corrupt behaviours with the highest proportion of responses are presented here. These may vary between agencies and with results for the APS overall.

Corruption	Response scale	%	Variance from 2023	Variance from APS overall	Variance from smaller operational agencies	Variance from medium sized agencies
Excluding behaviour reported to you as part of your duties, in the last 12 months have you witnessed another APS employee in your agency engaging in behaviour that you consider may be serious enough to be viewed as corruption?						
Yes		3%	0	0	-1	0
No		92%	+2	+1	+2	+1
Not sure		4%	0	0	0	0
Would prefer not to answer		2%	-1	0	-1	0

Types of corrupt behaviours witnessed (3 highest responses):

Cronyism-preferential treatment of friends, such as appointing them to positions without proper regard to merit		75%	-	-	-	-
Acting (or failing to act) in the presence of an undisclosed conflict of interest		29%	-	-	-	-
Nepotism-preferential treatment of family members, such as appointing them to positions without proper regard to merit		21%	-	-	-	-

Did you report the potentially corrupt behaviour?

I reported the behaviour in accordance with my agency's policies and procedures		18%	+4	-3	+1	+3
It was reported by someone else		18%	-11↓	+1	+1	+1
I did not report the behaviour		64%	+7↑	+2	-2	-3

Key



At least 5 percentage points greater than comparator



At least 5 percentage points less than comparator

Demographics

How do you describe your gender?	Responses
Man or male	32%
Woman or female	65%
Non-binary	1%
I use a different term	0%
Prefer not to say	2%

Do you identify as an Aboriginal and/or Torres Strait Islander person?	Responses
Yes	3%
No	97%

Do you have an ongoing disability?	Responses
Yes	12%
No	88%

Do you have carer responsibilities?	Responses
Yes	37%
No	63%

Do you identify as Lesbian, Gay, Bisexual, Transgender and/or gender diverse, Intersex, Queer, Questioning and/or Asexual (LGBTIQA+)?	Responses
Yes	14%
No	86%

Do you identify as culturally and linguistically diverse?	Responses
Yes	17%
No	83%

How would you describe your cultural background? [Multiple Response]	Responses
Australian (excluding Australian Aboriginal and/or Torres Strait Islander)	77%
Australian Aboriginal and/or Torres Strait Islander	3%
New Zealander (excluding Maori)	1%
Maori, Melanesian, Papuan, Micronesian, and Polynesian	1%
Anglo-European	12%
North-West European (excluding Anglo-European)	2%
Southern and Eastern European	4%
South-East Asian	7%
North-East Asian	2%
Southern and Central Asian	3%
North American	1%
South and Central American and Caribbean Islander	1%
North African and Middle Eastern	1%
Sub-Saharan African	1%

Do you consider yourself to be neurodivergent?	Responses
Yes	11%
No	70%
Maybe	11%
I am unsure what neurodivergent means	8%

Agency position



Agency position

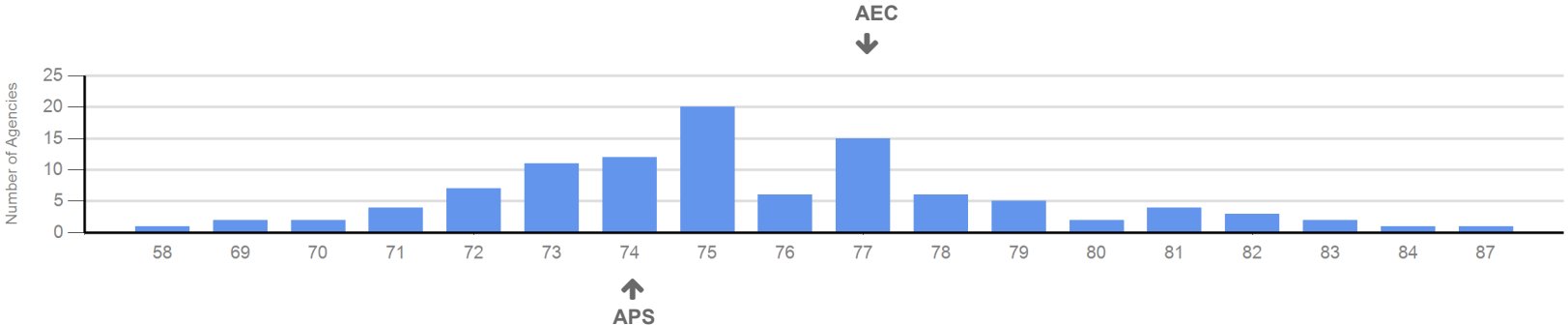
These graphs display the overall index score of each agency for the Employee Engagement, Leadership – Immediate Supervisor, Leadership – SES Manager, Communication, Enabling Innovation and Wellbeing Policies and Support indices. These are to assist you to see where your agency sits in comparison to the overall APS index score and the scores of other agencies.

Along the line (y-axis) are the index scores. The height of the bar (x-axis) is how many agencies have that index score.

Please note, the y-axis values are not consecutive as only index scores received by an agency are represented.

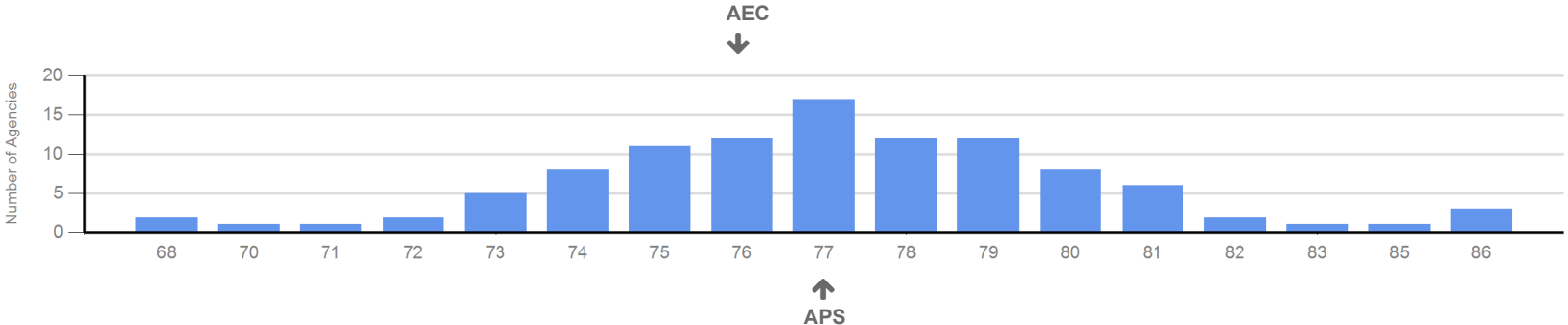
Employee Engagement Index

Ranking : 36th of 104



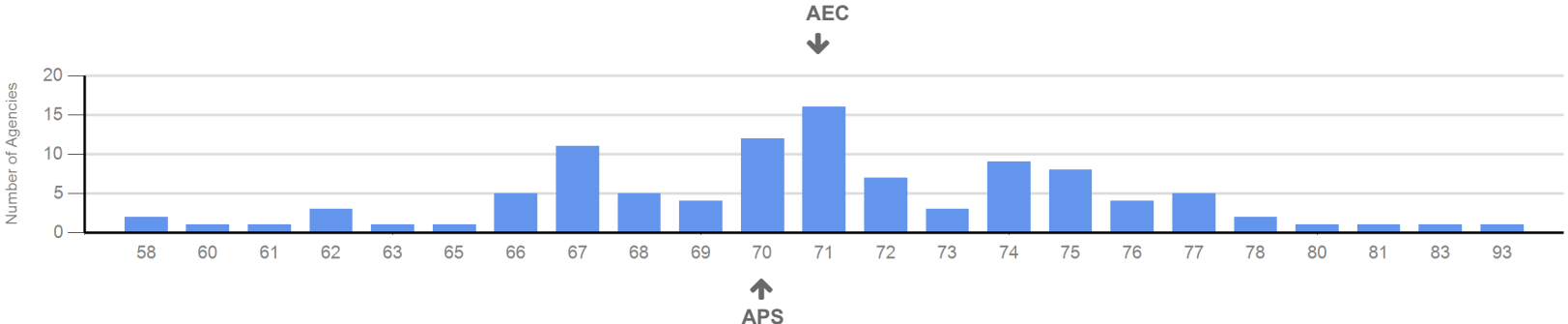
Leadership – Immediate Supervisor Index

Ranking : 63rd of 104



Leadership – SES Manager Index

Ranking : 57th of 104



Agency position



Agency position

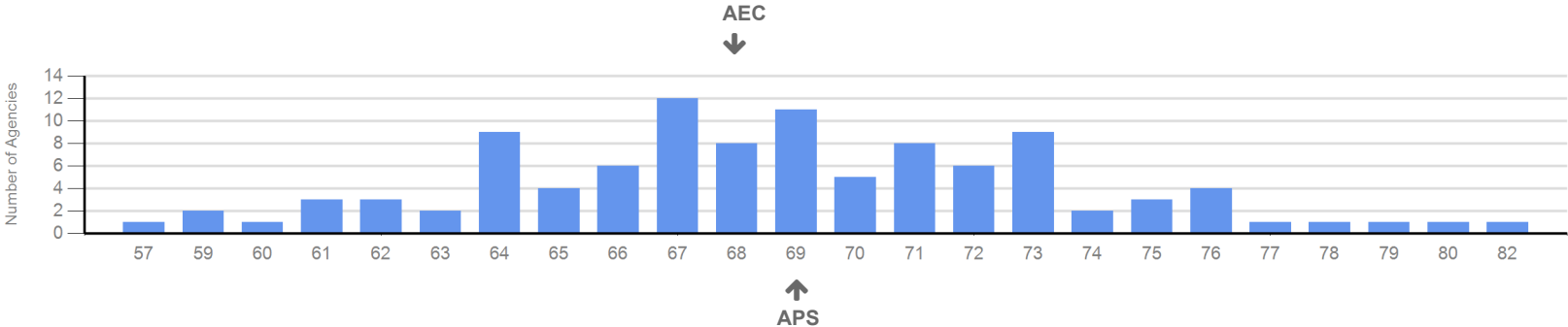
These graphs display the overall index score of each agency for the Employee Engagement, Leadership – Immediate Supervisor, Leadership – SES Manager, Communication, Enabling Innovation and Wellbeing Policies and Support indices. These are to assist you to see where your agency sits in comparison to the overall APS index score and the scores of other agencies.

Along the line (y-axis) are the index scores. The height of the bar (x-axis) is how many agencies have that index score.

Please note, the y-axis values are not consecutive as only index scores received by an agency are represented.

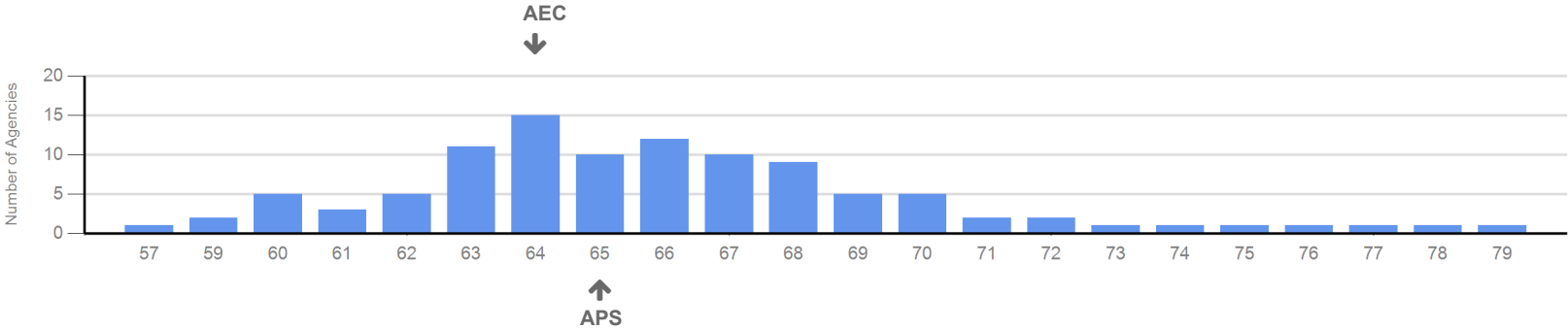
Communication Index

Ranking : 55th of 104



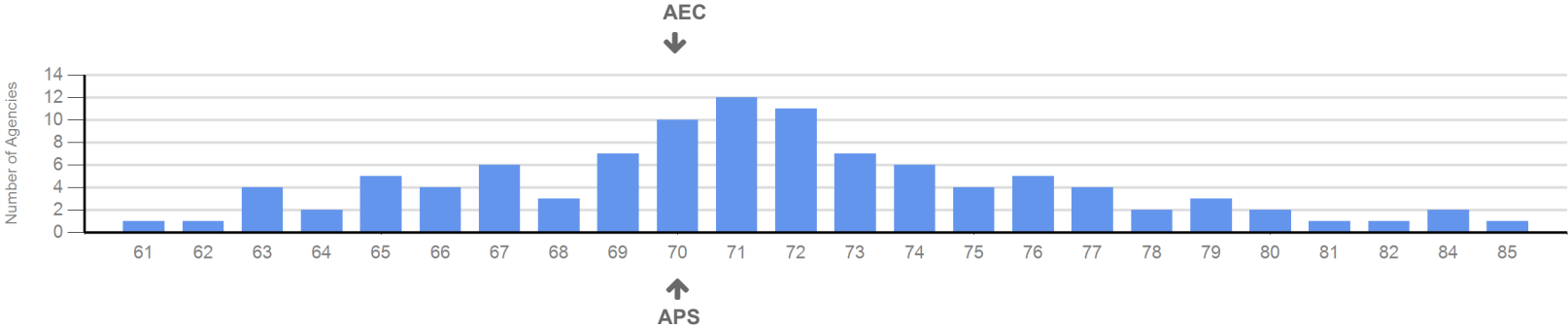
Enabling Innovation Index

Ranking : 72nd of 104



Wellbeing Policies and Support Index

Ranking : 68th of 104



Suggested questions to focus on



What to focus on?

Through driver analysis, these key questions have been identified as being important to employees in your agency and associated with employee engagement.

They are not necessarily the questions with the lowest scores.

Some will be areas to improve upon and some will be areas to maintain.

Develop actions and activities to improve upon these, where possible, to drive higher levels of performance.

	At least 5 percentage points greater than comparator	At least 5 percentage points less than comparator	% Positive	Variance from 2023	Variance from APS overall	Variance from smaller operational agencies	Variance from medium sized agencies
.1	I am supported to use my expertise to provide frank and fearless advice		64%	-	-2	-1	-2
.2	The culture in my agency supports people to act with integrity		83%	-	+6	+6	+6
.3	My agency supports and actively promotes an inclusive workplace culture		78%	+6	-3	-2	-1
.4	I am satisfied with the recognition I receive for doing a good job		68%	0	0	+2	-2
.5	My agency inspires me to come up with new or better ways of doing things		51%	+2	+1	0	-1
.6	In my agency, the SES clearly articulate the direction and priorities for our agency		73%	-2	+9	+7	+9

AEC specific questions

	Response scale	% Positive	Variance from 2023
I believe organisational change is good for the AEC	83	83%	0
When there is a change that affects me or my team, I am well informed about the change	60	60%	+6 ⬆️
In the AEC, leaders communicate change in a timely manner, before making the change	45	45%	+2
I feel empowered and supported to initiate or respond to changes effectively	55	55%	+3
I feel included in change activities and change decision making	37	37%	+1
Career development is a priority at the AEC	38	38%	-1
I understand how the AEC's values of electoral integrity through quality, agility and professionalism applies to my everyday work	93	93%	+1
I see a commitment to AEC's values of electoral integrity through quality, agility and professionalism demonstrated by my team	91	91%	0
The culture at the AEC inspires high performance	60	60%	-2
I understand how my work contributes to the future direction of the AEC	90	90%	+2

Key



At least 5 percentage points greater than comparator



At least 5 percentage points less than comparator

Positive Neutral Negative



AEC specific questions

	Response scale	% Positive	Variance from 2023
In the AEC, people support each other to learn	<div style="display: flex; align-items: center;"> <div style="background-color: #004d00; color: white; padding: 5px 10px; margin-right: 5px;">77</div> <div style="background-color: #f0c000; padding: 5px 10px; margin-right: 5px;">16</div> <div style="background-color: #e91e63; padding: 5px 10px; margin-right: 5px;">1</div> </div>	77%	-1
I am supported by my supervisor to develop my skills and knowledge	<div style="display: flex; align-items: center;"> <div style="background-color: #004d00; color: white; padding: 5px 10px; margin-right: 5px;">80</div> <div style="background-color: #f0c000; padding: 5px 10px; margin-right: 5px;">13</div> <div style="background-color: #e91e63; padding: 5px 10px; margin-right: 5px;">7</div> </div>	80%	0


Key

At least 5 percentage points greater than comparator

At least 5 percentage points less than comparator

Positive Neutral Negative

Time to take action



Celebrate

What things do we do well?


Think about how we can build on our strengths and learn from what we are good at.



Investigate further with our teams

Are there any other opportunities coming out of the results that we want to explore further?

How could we investigate? Through looking at the data in more detail or through discussions with staff?



Opportunities

Areas we need to focus on and turn into action plans:

What are the key things we need to improve to make working here better?



Use this page to start your local action plans

Identify areas to celebrate, opportunities for improvement and areas which you need to investigate further.

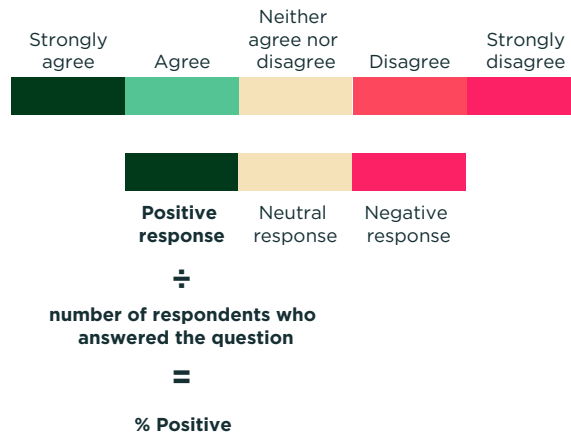
Prioritise 3 areas to take forward

	Prioritise 3 areas for action	Timescales	Owner	Resources required	Target/Success measure
1					
2					
3					

Guide to this report

% Positive

Where results are shown as positive percentages (% positive), these are calculated by adding together positive responses ("strongly agree" + "agree" or "always" + "often") and dividing by the number of respondents who answered the question.



For 5 point scale questions not asked on the *agree to disagree* scale the same rules apply, the green percent represents a **positive response** (unless the question is negatively worded).



Rounding

Results are presented as whole numbers for ease of reading, with rounding performed at the last stage of calculation for maximum accuracy. Values from x.00 to x.49 are rounded down and values from x.50 to x.99 are rounded up. Therefore in some instances, results may not total 100%.

	Strongly agree	Agree	Neither agree nor disagree	Disagree	Strongly Disagree	Total
Number of responses	151	166	176	96	24	613
Percentage	24.63%	27.08%	28.71%	15.66%	3.92%	100%
Rounded percentage	25%	27%	29%	16%	4%	101%
Number of positive	151 + 166 = 317					
% Positive	317 ÷ 613 = 52%					

Anonymity

It is best practice not to display the results of groups of respondents to the extent where the anonymity of individuals may be compromised. Results will not be shown where there are less than 10 respondents in a group.

Comparisons

Comparisons to other similarly sized agencies are used through this report. To see how agencies are categorised visit:

<https://www.apsc.gov.au/aps-agencies-size-and-function>

Comparisons to previous years

The method of analysing and reporting specific results may be periodically reviewed and revised. Such improvements are applied to current data and that of previous years. For this reason the current report is always the most accurate data source for APS Employee Census results, including comparisons with time series data.

